



Police Service of Northern Ireland

MINUTES OF MEETING

NAME OF COMMITTEE: Strategic Management Board (SMB)
DATE: 10 November 2021
TIME: 10.00am
LOCATION: Webex
CHAIRPERSON: Chief Constable

MEMBERS:

Deputy Chief Constable	M Hamilton
Chief Operating Officer	P McCreedy
ACC District Policing Command	A Todd
A/ACC Operational Support Department	S Donaldson
ACC Crime Department	
A/ACC Community Safety Department	M Jones
T/ACO Corporate Services	M McNaughten
T/ACO People and Organisational Development	W Young

NON-EXECUTIVE MEMBERS:

Non-Executive Member	
Non-Executive Member	

OTHER ATTENDEES:

Strategic Communications and Engagement	
A/Head of Command Secretariat and Private Office (Committee Manager)	
Head of Legal Services	
Notetaker	
DOF Observer (Review of Governance)	
Business Improvement Coordinator	
District Policing Command	
Project Delivery	
Head of Transformation	
District Policing Command	

ACTIONS assigned by the Chair are highlighted in blue text.

Item No	
1.0	<p>154/21 Welcome and Apologies</p> <p>Apologies noted from ACC Crime Department.</p> <p>The Chief Constable welcomed the Non-Executive Members and the DOF Observer to the meeting.</p>
2.0	<p>155/21 Declaration of Conflict of Interest</p> <p>The Chief Constable stated that as per decision taken at Service Executive Board on 18 January 2017, in line with good corporate governance practice as set out by the NI Audit Office, members and any persons in attendance were to declare any conflict of interest with any items on the agenda, which would be recorded in the minutes.</p>
3.0	<p>156/21 Minutes of Previous meetings</p> <p>The minutes from the meeting on 13 October 2021 were approved.</p> <p>The Chief Constable noted the quality of the papers. However he emphasised to members the need for all papers to be consulted upon before coming to Strategic Management Board. Staff Associations should be standard within these consultations.</p>
4.0	<p>157/21 Actions Arising from previous meetings</p> <p>The Committee Manager updated members on the progress of the actions. Members agreed on actions to close.</p> <p>Representative from Strategic Communications and Engagement updated members with the progress of Action 21~58. Members discussed the timeframe for development of bite-size formats of all recently published or refreshed strategies, for update and review in January 2022.</p>
5.0	<p>158/21 Highlight Reports for Governance Boards</p> <p>The Chief Operating Officer referred to the summary provided from the most recent Service Performance Board which was previously circulated.</p> <p>Members noted the significant progress in addressing issues in relation</p>

	<p>to Personal Issue Equipment and that the risk had now been archived.</p> <p>The Chief Operating Officer referred to the summary provided from the most recent Service Transformation Board which was previously circulated.</p>
6.0	<p>159/21 Corporate Risk Register</p> <p>The T/ACO Corporate Services briefed members on the report highlights. Members noted a recurring data theme between a number of the corporate risks.</p> <p><u>Future Funding (Beyond 2021/2022)</u></p> <p>Members noted the Future Funding Risk.</p> <p><u>Mandatory Training</u></p> <p>Members discussed that the backlog to driver training is not captured within this risk.</p> <p><u>Crime Recording</u></p> <p>Members noted the Crime Recording Risk.</p> <p><u>Legacy Discovery and Disclosure</u></p> <p>Members noted the Legacy Discovery and Disclosure Risk.</p> <p><u>Data Quality</u></p> <p>Members noted the Data Quality Risk.</p> <p><u>Corporate Information</u></p> <p>Members noted the Corporate Information Risk.</p> <p><u>Records Management</u></p> <p>Members noted the Records Management Risk.</p> <p><u>Terrorist Attack</u></p> <p>Members noted the Terrorist Attack risk.</p> <p>Actions:</p> <p>Future Funding – Priorities Paper to be shared with Senior Executive Team – T/ACO Corporate Services.</p>

	<p>T/ACO People & Organisation Development to highlight the driver training risk to College representatives and consider whether Mandatory Training Corporate Risk should be adapted to include specific reference to driver training. - T/ACO People & Organisation Development</p>
<p>7.0</p>	<p>160/21 Finance Report</p> <p>T/ACO Corporate Services updated members that the conclusion of October Monitoring resulted in no further budget allocations from the Executive and that DOJ had commissioned January Monitoring, including a review of all budget for specific purposes.</p> <p>T/ACO Corporate Services briefed members that DOJ have also commissioned a further exercise to capture all Resource DEL bids for the three year period 2022-23 to 2024-25 to inform the second stage of the Budget 2022-25 process. The exercise outlined that priority would be given to bids which could demonstrate a measurable outcome and contributed to one of the four Covid Recovery Strategy pillars.</p> <p>Members noted the paper.</p>
<p>8.0</p>	<p>161/21 Children and Young People Strategy</p> <p>A/ACC Community Safety Department briefed members on the refreshed Children and Young People Strategy.</p> <p>Decision:</p> <p>Members agreed that the Children and Young People Strategy requires further update and be brought back to Strategic Management Board next month including planned details for formal launch.</p>
<p>9.0</p>	<p>162/21 Review of PNC Data Quality</p> <p>A/ACC Community Safety Department outlined to members the requirement for a review of Police Service’s involvement with PNC as to whether the Police Service wishes to engage with PNC, maximising the system as its primary system which could include set up of a PNC bureau for this area of work.</p> <p>Members discussed previous investment into trying to remedy this issue.</p> <p>Decision:</p> <p>Members agreed that further discussion was required before a decision could be made.</p>

	<p>Action:</p> <p>Review of PNC Data Quality to be added to the agenda for Senior Executive Team’s December Planning Day and to be brought back to Strategic Management Board in January 2022 – A/ACC Community Safety.</p>
	<p>Members availed of a break between 11.10am – 11.25am.</p> <p>Head of Legal Services joined the meeting.</p>
<p>10.0</p>	<p>163/21 Serious and Organised Crime Strategy</p> <p>Head of Criminal Investigation Branch briefed members on the highlights of the Serious and Organised Crime Strategy.</p> <p>Decision:</p> <p>Members agreed the paper in principle.</p>
<p>11.0</p>	<p>164/21 Neighbourhood Policing</p> <p>ACC District Policing introduced the Briefing note on Neighbourhood Policing Programme, the Briefing note on Neighbourhood Policing Hallmarks and the Discussion document (Powerpoint) on Scheduled Call Process. ACC District Policing introduced members to the Transformation Team who presented the three papers.</p> <p>Members highlighted the need for the role profile of NPT to be clearly defined. Members agreed that clarity was required on the types of incidents NPT would be deployed to and the detailing process.</p> <p>Members discussed the increase in demand for calls for service from ambulance calls due to the pressures within the Health Service.</p> <p>Members discussed digital opportunities including scheduling video calling as an alternative to the diary car.</p> <p>Members discussed whether a pilot should be introduced on scheduled calls.</p> <p>Decision:</p> <p>Members agreed further information was required before a pilot could be introduced.</p> <p>Actions:</p> <p>Copy of NPT Performance Framework to be circulated to Strategic Management Board members – ACC District Policing.</p>

	<p>Data to be provided on current number of scheduled calls made by NPT and what it would look like going forward with the proposed recommendations – ACC District Policing.</p>
12.0	<p>165/21 Any Other Business</p> <p>New Uniform</p> <p>ACC Operational Support Department updated members on additional uniform items requested.</p> <p>Decision:</p> <p>Members agreed to these additional uniform item requests.</p>
13.0	<p>166/21 Forthcoming Papers</p> <p>As per agenda.</p>
	<p>No further business was raised and the meeting concluded at 1.09pm.</p>

Date of next meeting: Wednesday 8 December 2021