



Police Service of Northern Ireland

RECORD OF MEETING

NAME OF COMMITTEE: Strategic Management Board (SMB)
DATE: 11 January 2023
TIME: 10.00am
LOCATION: Main Conference Room, Brooklyn
CHAIRPERSON: Chief Constable

MEMBERS:

Deputy Chief Constable	M Hamilton
Chief Operating Officer	P McCreedy
ACC Justice	A Todd
ACC Local Policing	B Singleton
ACC Crime	Represented
ACC Operational Support	C Todd
ACO Corporate Services	M McNaughten
ACO People and Organisational Development	C Duffield
ACO Strategic Planning and Transformation	A Magwood

NON-EXECUTIVE MEMBERS:

Non-Executive Member	
Non-Executive Member	

OTHER ATTENDEES:

Director of Legal Services	
Director of Strategic Communications & Engagement	
Chief Inspector Executive Support Team (Committee Manager)	
Staff Officer Executive Support Team (Notetaker)	
Deputy Principle, Strategic Community Engagement Team	(Agenda Item 6 Only)

ACTIONS assigned by the Chair are highlighted in blue text.

Item No	
1.0	<p>01/23 Welcome and Apologies</p> <p>Apologies received from ACC Crime.</p>
2.0	<p>02/23 Declaration of Conflict of Interest</p> <p>No Conflicts of Interest were declared.</p>
3.0	<p>03/23 Record of Previous Meeting</p> <p>The Record of Previous Meeting on 14 December 2022 was accepted by all in attendance and approved.</p>
4.0	<p>04/23 Actions Arising from Previous Meetings</p> <p>Chair updated members on the progress of actions.</p> <p>The following actions were agreed for closure: Action 22~58, Action 22~84, Action 22~85, Action 22~86 and Action 22~88 and Action 22~89.</p>
5.0	<p>05/23 Contract Management – Introduction of Real Living Wage – G4S Contract</p> <p>Chair advised members that this paper has been withdrawn.</p>
6.0	<p>06/23 Community/Stakeholder Reference, Engagement and Listening (REAL) Events</p> <p>ACC Local Policing introduced the proposed approach to Community/Stakeholder reference, engagement and listening (REAL) events to be utilised at Strategic, District and Neighbourhood level to establish community sentiment and feedback on thematic issues for the Service, including policy matters, significant incidents and police procedures.</p> <p>Members discussed how this proposed approach would be evaluated.</p> <p>Members considered potential risks and benefits of this approach including transparency, flexibility and suitability for each level of engagement.</p> <p>Members were informed of previous examples of this approach and also</p>

	<p>upcoming proactive events. Members discussed the role of Policing and Community Safety Partnerships.</p> <p>Members discussed the benefits of publishing a full approach to engagement and consultation, including a map of the different stages of engagement and consultation.</p> <p>Decision (1):</p> <p>Proposed approach for Community/Stakeholder Reference, Engagement and Listening (REAL) Events was agreed in principle. Implementation Plan to be presented to SMB in March 2023, to include a ‘map’ to allow decision making as to which route is most appropriate for each stage of engagement and consultation.</p> <p>Action 23~01:</p> <p>Implementation Plan to be presented to SMB in March 2023 – ACC Local Policing.</p>
<p>7.0</p>	<p>07/23 Community Background Monitoring</p> <p>ACC Operational Support introduced the proposal for the introduction of the collection of community background data, initially relating to the use of Justice and Security (Northern Ireland) Act 2007 (JSA) stop and search powers.</p> <p>Members discussed the history and background of this ongoing matter.</p> <p>Decision (2):</p> <p>Proposal for introduction of the collection of community background data was accepted. Data Collection approach to be piloted and evaluated before being rolled out organisationally. Implementation Plan to be produced and returned to SMB in April 2023.</p> <p>Action 23~02:</p> <p>Implementation Plan to be presented to SMB, following pilot, in April 2023 – ACC Operational Support.</p>
	<p><i>Members availed of a break between 11.21-11.34am.</i></p>
<p>8.0</p>	<p>08/23 Manchester Arena Volume Two Report – Lessons Learnt</p> <p>ACC Operational Support introduced the Lessons Learnt from Manchester Arena Volume Two Report.</p>

	<p>Members discussed each of the eleven recommendations in turn.</p> <p>Decision (3):</p> <p>Members noted the eleven recommendations. It was agreed that the recommendations specific to the service would be extracted and added to overview (Rec 7). It was agreed that MAGIC training attendance would be mandatory for Senior Officers (Rec 9).</p>
<p>9.0</p>	<p>09/23 Governance Boards – Update Reports</p> <ul style="list-style-type: none">• Service Transformation Board – 7 December 2022 <p>Members were assured that attendance at Service Transformation Board has been raised with attendees.</p> <p>Members were advised of the progress in Crime Recording.</p> <p>Members discussed the Horizon 2025 Projects.</p> <p>Members noted the update paper.</p>
<p>10.0</p>	<p>10/23 Corporate Risk Register</p> <p>ACC Corporate Services informed members that the proposal to approve the reductions for the Crime Recording risk has been withdrawn.</p> <p><u>Future Funding:</u></p> <p>Increase in the residual risk rating to 25 (almost certain/severe) for the Future Funding risk was noted.</p> <p><u>In Year Funding:</u></p> <p>In Year Funding risk was noted.</p> <p><u>Mandatory Training:</u></p> <p>Mandatory Training risk was noted. Members discussed current mechanisms for compliance.</p> <p><u>Crime Recording :</u></p> <p>Update was provided on Crime Recording Risk within agenda item nine.</p> <p><u>Records Management:</u></p> <p>Records Management risk was noted.</p>

	<p><u>Custody Healthcare:</u></p> <p>ACC Justice updated members on progress.</p> <p><u>Officer/Staff Conduct:</u></p> <p>Officer/Staff Conduct risk was noted.</p> <p>Action 23~03:</p> <p>Management of In-Service Vetting to be reflected as a mitigation for Officer/Staff Conduct risk – Deputy Chief Constable.</p> <p><u>Terrorist Attack:</u></p> <p>Terrorist Attack risk was noted.</p>
<p>11.0</p>	<p>11/23 Finance Report</p> <p>Members noted the finance position provided by ACO Corporate Services at the end of December 2022.</p>
<p>12.0</p>	<p>12/23 Budget 2023-24 Information Gathering Exercise</p> <p>Members noted the copy of the Police Service Northern Ireland response to Budget 2023-24 Information Gathering Exercise commissioned by Department of Justice.</p> <p>Chair asked ACC Corporate Services to pass on his appreciation for the work completed.</p>
<p>13.0</p>	<p>13/23 Any Other Business</p> <p>No further business was raised.</p>
<p>14.0</p>	<p>14/23 Forthcoming Papers</p> <p>Members agreed papers expected to be presented to SMB in February 2023:</p> <ul style="list-style-type: none"> • IPCO Recommendations (ACC Crime) • APSTRA - Part Two (ACC Operational Support) • Corporate Governance Review (Chief Operating Officer)

No further business was raised and the meeting concluded at 12.55pm.

Date of next meeting: Wednesday 8 February 2023.